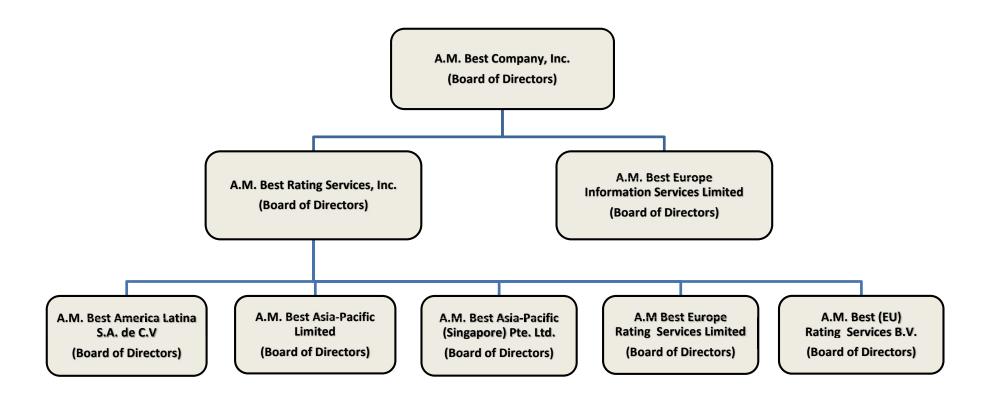


A.M. Best Company, Inc.





A.M. Best Rating Services, Inc. Organization Structure

